## **Calibre Mining's** 2021 Sustainability Report

## The Right Way, The Safe Way, Every Day



## **REPORTING FRAMEWORKS GENERAL INDEX**

## GRI Context Index in Accordance

| Statement of use                  | Calibre Mining Corp. has reported in accordance with the GRI Standards for the period January 1, to December 31, 2021. |
|-----------------------------------|--|
| GRI 1 used                        | GRI 1: Foundations 2021  |
| Applicable GRI Sector Standard(s) | G4 Mining and Metals Sector Disclosures, 2013  |

| GRI STANDARD/ OTHER                | DISCLOSURE   | LOCATION   |  | DMISSION                                   |                         | GRI SECTOR          |
|------------------------------------|--|--|--|--|-------------------------|---------------------|
| SOURCE                             |  |  | REQUIREMENT(S) OMITTED   | REASON                                     | EXPLANATION             | STANDARD<br>REF. NO |
| General Disclosures                |  |  |  |  |                         |                     |
| GRI 2: General Disclosures<br>2021 | 2-1 Organizational details   | Nature of ownership, legal form and further organizational details are established in our AIF Dec 2021, p. 4 available in our website at https://www.calibremining.com/site/assets/files/7059/calibre_mining_aif_december_31_2021_final.pdf and under the Company's SEDAR profile at www.sedar.com   |  |  |                         |                     |
|                                    | 2-2 Entities included in the organization's sustainability reporting | 1. Overview > 1.2 About this Report, p.10         ESG Performance Data Tables, Table 2   | -  |  |                         |                     |
|                                    | 2-3 Reporting period, frequency and contact point                    | 1. Overview > 1.2 About this Report, > 1.2.1 Scope of the Report, p.11   | _  |  |                         |                     |
|                                    | 2-4 Restatements of information                                      | No restatements of information have been made from previous reporting periods.   |  |  |                         |                     |
|                                    | 2-5 External assurance   | This report has not been externally assured.   |  |  |                         |                     |
|                                    | 2-6 Activities, value chain and other<br>business relationships      | 1. Overview > 1.4 Company Profile<br>Description of the business, capital structure, principal markets and distribution methods, mineral<br>reserves and resources, material properties and other details can be found in our AIF Dec 2021,<br>available in our website at<br>https://www.calibremining.com/site/assets/files/7059/calibre_mining_aif_december_31_2021_final.pdf<br>and under the Company's SEDAR profile at www.sedar.com |  |  |                         |                     |
|                                    | 2-7 Employees  | 4. Social > 4.1 Labour Rights > 4.1.2 2021 Performance > p.135<br>ESG Performance Data Tables, Table 35  | Missing:<br>c. describe the methodologies and<br>assumptions used to compile the data; e)<br>describe significant fluctuations in the<br>number of employees during the reporting<br>period and between reporting periods. | Information<br>unavailable /<br>incomplete | Data under construction |                     |
|                                    | 2-8 Workers who are not employees                                    | 4. Social > 4.1 Labour Rights > 4.1.2 2021 Performance > p.135<br>ESG Performance Data Tables, Table 36  | Missing:<br>c. describe significant fluctuations in the<br>number of workers who are not employees<br>during the reporting period and between<br>reporting periods.  |  |                         |                     |

| GRI STANDARD/ OTHER | DISCLOSURE  | LOCATION  | 0                      | MISSION |             | GRI SECTOR          |
|---------------------|---|---|------------------------|---------|-------------|---------------------|
| SOURCE              |   |   | REQUIREMENT(S) OMITTED | REASON  | EXPLANATION | STANDARD<br>REF. NO |
|                     | 2-9 Governance structure and  | 2. Governance > 2.1 Corporate Governance and Business Ethics > 2.1.1 Our Approach, p. 52  |                        |         |             |                     |
|                     | composition   | Our highest governance body is the Board of Directors. Its structure and Committees are established in  |                        |         |             |                     |
|                     |   | our Corporate Governance Policies and Procedures Manual available in our website at   |                        |         |             |                     |
|                     |   | https://www.calibremining.com/site/assets/files/5558/20200807-2020-cxb-corporate governance-  |                        |         |             |                     |
|                     |   | manual- final-eff-1.pdf. The Board composition, independence, gender, tenure, memberships in other  |                        |         |             |                     |
|                     |   | Boards, competencies, shareholder representation, and attendance performance is contained in the  |                        |         |             |                     |
|                     |   | AGM information circular dated January 5, 2022, available in our website at   |                        |         |             |                     |
|                     |   | https://www.calibremining.com/site/assets/files/6803/calibre -  |                        |         |             |                     |
|                     |   | information_circular_jan_2022_sm_final_pri.pdf and AGM information circular dated May 6, 2021   |                        |         |             |                     |
|                     |   | available in our website at https://www.calibremining.com/site/assets/files/6698/circular.pdf and the   |                        |         |             |                     |
|                     |   | Company's SEDAR profile at <u>www.sedar.com</u> .   |                        |         |             |                     |
|                     | 2-10 Nomination and selection of the                                    | Our Corporate Governance and Nominating Committee Mandate can be found on our Corporate   |                        |         |             |                     |
|                     | highest governance body   | Governance Policies and Procedures Manual (Aug.20), available in our website at   |                        |         |             |                     |
|                     |   | https://www.calibremining.com/site/assets/files/5558/20200807-2020-cxb-corporate_governance-  |                        |         |             |                     |
|                     |   | manual- final-eff-1.pdf. Results from nomination and selection processes of directors is contained in   |                        |         |             |                     |
|                     |   | our AIF Dec 2021, p. 67 available in our website at   |                        |         |             |                     |
|                     |   | https://www.calibremining.com/site/assets/files/7059/calibre_mining_aif_december_31_2021_final.pdf  |                        |         |             |                     |
|                     | 2.11 Chair of the highest governance                                    | and under the Company's SEDAR profile at <u>www.sedar.com</u><br>The chair of the Board of Directors is not a senior executive in the organization. The Board has   |                        |         |             |                     |
|                     | 2-11 Chair of the highest governance                                    | developed written position descriptions for the Chair of the Board as well as for the chairs of each of the   |                        |         |             |                     |
|                     | body  | Board committees. The Board has also developed a written position description for the CEO. They are   |                        |         |             |                     |
|                     |   | available in the Company's website at https://www.calibremining.com/site/assets/files/5558/20200807-  |                        |         |             |                     |
|                     |   | 2020-cxb-corporate governance-manual- final-eff-1.pdf.  |                        |         |             |                     |
|                     | 2-12 Role of the highest governance body                                | 1. Overview > 1.7 Our Approach to Stakeholder Engagement, p. 34   |                        |         |             |                     |
|                     | in overseeing the management of impacts                                 |   |                        |         |             |                     |
|                     | in overseeing the management of impacts                                 | ESG Performance Data Tables, Table 5  |                        |         |             |                     |
|                     |   | The role of the Board of Director's SHEST Committee in overseeing, reviewing and considering ESG issues   |                        |         |             |                     |
|                     |   | is further discussed in the Committee Mandate available in the Company's website at   |                        |         |             |                     |
|                     |   | https://www.calibremining.com/site/assets/files/5558/20200807-2020-cxb-corporate governance-  |                        |         |             |                     |
|                     |   | manual- final-eff-1.pdf.  |                        |         |             |                     |
|                     |   |   |                        |         |             |                     |
|                     | 2-13 Delegation of responsibility for                                   | 2. Governance > 2.1 Corporate Governance and Business Ethics > Our Approach, p.52   |                        |         |             |                     |
|                     | managing impacts  |   |                        |         |             |                     |
|                     | 2-14 Role of the highest governance body<br>in sustainability reporting | 2. Governance > 2.1 Corporate Governance and Business Ethics > Our Approach, p.52   |                        |         |             |                     |
|                     | 2-15 Conflicts of interest  | Conflicts of interest procedures are established within our Code of Business Conduct and Ethics, p.15 &   |                        |         |             |                     |
|                     |   | 31, available in our website at https://www.calibremining.com/site/assets/files/5558/20200807-2020-   |                        |         |             |                     |
|                     |   | cxb-corporate_governance-manualfinal-eff-1.pdf. As some of the directors of the Company also serve  |                        |         |             |                     |
|                     |   | as directors and officers of other companies engaged in similar business activities, the Board must   |                        |         |             |                     |
|                     |   | comply with the conflict-of-interest provisions of the Business Corporations Act (British Columbia), as   |                        |         |             |                     |
|                     |   | well as the relevant securities regulatory instruments. More detailed information can be found in our AIF   |                        |         |             |                     |
|                     |   | Dec 2021, p. 27 available in our website at   |                        |         |             |                     |
|                     |   | https://www.calibremining.com/site/assets/files/7059/calibre_mining_aif_december_31_2021_final.pdf  |                        |         |             |                     |
|                     |   | and under the Company's SEDAR profile at <u>www.sedar.com</u>   |                        |         |             |                     |
|                     | 2-16 Communication of critical concerns                                 | No critical concerns were communicated to the highest governance body during the reporting period.<br>See <u>2021 Sustainability Report</u> section on Governance and Business Ethics for further detail. |                        |         |             |                     |
|                     | 2-17 Collective knowledge of the highest                                | Measures to advance collective knowledge of our Board are included in our Board of Directors Mandate,   |                        |         |             |                     |
|                     | governance body   | which forms part of our Corporate Governance Policies and Procedures Manual available in our website  |                        |         |             |                     |
|                     |   | at www.calibremining.com.   |                        |         |             |                     |
| L                   | 1   |   | I                      | 1       | I           |                     |

| GRI STANDARD/ OTHER            | DISCLOSURE  | LOCATION   | OMISSION   |               |                         | GRI SECTOR          |
|--------------------------------|---|--|--|---------------|-------------------------|---------------------|
| SOURCE                         |   |  | REQUIREMENT(S) OMITTED   | REASON        | EXPLANATION             | STANDARD<br>REF. NO |
|                                | 2-18 Evaluation of the performance of the               | The processes for evaluating the Board's performance is included in our Corporate Governance and                         |  |               |                         |                     |
|                                | highest governance body                                 | Nominating Committee Mandate, which forms part of our Corporate Governance Policies and                                  |  |               |                         |                     |
|                                |   | Procedures Manual available in our website at  |  |               |                         |                     |
|                                |   | https://www.calibremining.com/site/assets/files/5558/20200807-2020-cxb-corporate_governance-                             |  |               |                         |                     |
|                                |   | manual- final-eff-1.pdf.   |  |               |                         |                     |
|                                | 2-19 Remuneration policies                              | Remuneration policies for members of the Board can be found in the Board of Directors and                                |  |               |                         |                     |
|                                |   | Compensation Committee Mandates and the Share Ownership and Clawback Policy established in our                           |  |               |                         |                     |
|                                |   | Corporate Governance Policies and Procedures Manual available in our website at  |  |               |                         |                     |
|                                |   | https://www.calibremining.com/site/assets/files/5558/20200807-2020-cxb-corporate_governance-<br>manual- final-eff-1.pdf. |  |               |                         |                     |
|                                | 2-20 Process to determine remuneration                  | Remuneration policies for members of the Board can be found in the Board of Directors and                                |  |               |                         |                     |
|                                |   | Compensation Committee Mandates and the Share Ownership and Clawback Policy established in our                           |  |               |                         |                     |
|                                |   | Corporate Governance Policies and Procedures Manual available in our website at  |  |               |                         |                     |
|                                |   | https://www.calibremining.com/site/assets/files/5558/20200807-2020-cxb-corporate_governance-                             |  |               |                         |                     |
|                                |   | manual- final-eff-1.pdf. Information relating to directors' and officers' remuneration is contained in the               |  |               |                         |                     |
|                                |   | AGM information circular dated May 6, 2021, p. 9, available in our website at  |  |               |                         |                     |
|                                |   | https://www.calibremining.com/site/assets/files/6698/circular.pdf and the Company's SEDAR profile at                     |  |               |                         |                     |
|                                |   | www.sedar.com.   |  |               |                         |                     |
|                                | 2-21 Annual total compensation ratio                    | - Annual total compensation ratio of 25.62   |  |               |                         |                     |
|                                |   | - Change in the annual total compensation ratio: 5.50  |  |               |                         |                     |
|                                |   | No employees reported under disclosure 2-7 have been excluded. We do not have part-time employees.                       |  |               |                         |                     |
|                                |   | The following types of compensation were included: salary, seniority, bonus, food subsidy, basic food                    |  |               |                         |                     |
|                                |   | basket subsidy and basic services subsidy.   |  |               |                         |                     |
|                                | 2-22 Statement on sustainable development strategy      | 1. Overview > 1.3 Message from our CEO, p.14 and 1.7 Our Approach to Sustainability, p.22                                |  |               |                         |                     |
|                                | 2-23 Policy commitments                                 | 2. Governance > 2.1 Corporate Governance and Business Ethics > 2.1.1 Our approach, p.52                                  |  |               |                         |                     |
|                                | 2-24 Embedding policy commitments                       | 2. Governance > 2.1 Corporate Governance and Business Ethics > 2.1.1 Our approach, p.52                                  |  |               |                         |                     |
|                                |   | Also included within each material topic.  |  |               |                         |                     |
|                                | 2-25 Processes to remediate negative                    | 2. Governance > 2.1 Corporate Governance and Business Ethics > 2.1.1 Our approach, p.52                                  | Missing:   | Information   | Data under construction |                     |
|                                | impacts   | 4. Social > 4.1 Labour Rights > 4.3.1 Our Approach, p.132  | c. describe other processes by which the   | unavailable / |                         |                     |
|                                |   | 4. Social > 4.3 Rights of Communities and Indigenous Peoples > 4.3.1 Our Approach, p.162                                 | organization provides for or cooperates in<br>the remediation of negative impacts that it<br>identifies it has caused or contributed to; | incomplete    |                         |                     |
|                                | 2-26 Mechanisms for seeking advice and raising concerns | 2. Governance > 2.1 Corporate Governance and Business Ethics > 2.1.1 Our approach, p. 52                                 |  |               |                         |                     |
|                                | 2-27 Compliance with laws and<br>regulations            | No significant instances of non-compliance with laws and regulations or no fines were paid during the reporting period.  |  |               |                         |                     |
|                                | 2-28 Membership associations                            | 1. Overview > 1.6 Commitments and Memberships, p.30  |  |               |                         |                     |
|                                |   | ESG Performance Data Tables, Table 4   |  |               |                         |                     |
|                                | 2-29 Approach to stakeholder                            | 1. Overview > 1.7 Our Approach to Stakeholder Engagement, p.34   |  |               |                         |                     |
|                                | engagement  | ESG Performance Data Tables, Table 5   |  |               |                         |                     |
|                                | 2-30 Collective bargaining agreements                   | 4. Social > 4.1 Labor Rights > p.130<br>ESG Performance Data Tables, Table 41  |  |               |                         |                     |
|                                | EM-MM-000.A Production of (1) metal                     | 1. Overview > 1.4 Company Profile, p.18  |  |               |                         | -                   |
| ASB Metals & Mining            | ores and (2) finished metal products                    | ESG Performance Data Tables, Table 3   |  |               |                         |                     |
| Material topics                |   |  | ·  |               |                         |                     |
| GRI 3: Material Topics<br>2021 | 3-1 Process to determine material topics                | 1. Overview > 1.8 Understanding our Impacts > 1.8.2 Materiality process and results, p.40                                |  |               |                         |                     |

| GRI STANDARD/ OTHER                                       | DISCLOSURE  |   | OMISSION  |  |   | GRI SECTOR          |  |
|---|---|---|---|--|---|---------------------|--|
| SOURCE  |   |   | REQUIREMENT(S) OMITTED  | REASON                                     | EXPLANATION   | STANDARD<br>REF. NO |  |
| GRI 3: Material Topics<br>2021                            | 3-2 List of material topics   | 1. Overview > 1.8 Understanding our Impacts > 1.8.2 Materiality process and results, p.40<br>ESG Performance Data Tables, Table 6   |   |  |   |                     |  |
| Corporate Governance & B                                  | usiness Ethics  |   |   |  |   |                     |  |
| GRI 3: Material Topics<br>2021                            | 3-3 Management of material topics   | 2. Governance > 2.1 Corporate Governance & Business Ethics > 2.1.1 Our approach, p.52<br>Further details on Calibre's risks factors are established in our AIF Dec 2021, p. 12 available in our<br>website at<br>https://www.calibremining.com/site/assets/files/7059/calibre_mining_aif_december_31_2021_final.pdf<br>and under the Company's SEDAR profile at www.sedar.com |   |  |   |                     |  |
| GRI 205: Anti-corruption<br>2016                          | 205-1 Operations assessed for risks related to corruption   | 2. Governance > 2.1 Corporate Governance & Business Ethics > 2.1.2 2021 Performance > Key Results,<br>p.59<br>ESG Performance Data Tables, Table 9  |   |  |   |                     |  |
| GRI 205: Anti-corruption<br>2016                          | 205-2 Communications and training<br>about anti-corruption policies and<br>procedures   | *All 9 members (100%) of the Board of Directors know and fully understand Calibre's anti-corruption<br>policies and procedures, as they were the governance body to approve them on August 7, 2020.<br>2. Governance > 2.1 Corporate Governance & Business Ethics > 2.1.2 2021 Performance > Key Results,<br>p.59<br>ESG Performance Data Tables, Table 10                    | Missing:<br>* Total number and percentage of<br>governance body members that have<br>received training on anti-corruption, broken<br>down by region.<br>*Total # and % of employees that the<br>organization's anti-corruption policies and<br>procedures have been communicated to,<br>broken down by employee category and<br>region.<br>*Total # and % of employees that have<br>received training on anticorruption, broken<br>down by employee category and region.<br>*Total # and % of business partners that the<br>organization's anticorruption policies and<br>procedures have been communicated to,<br>broken down by type of business partner and<br>region. | Information<br>unavailable /<br>incomplete | No information available<br>by category, region or<br>type of business partner. |                     |  |
| GRI 205: Anti-corruption<br>2016                          | 205-3 Confirmed incidents of corruption and actions taken   | ESG Performance Data Tables, Table 11   |   |  |   |                     |  |
| SASB Business Ethics &<br>Transparency                    | EM-MM-510a.2 Production in countries<br>that have the 20 lowest rankings in<br>Transparency International's Corruption<br>Perception Index  | Calibre's net production from activities located in Nicaragua (ranked 164/180 in 2021) was 1,958,581 ore milled (metric tonnes): https://www.transparency.org/en/cpi/2021/index/nic   |   |  |   |                     |  |
| UN's Sustainable<br>Development Goals -<br>Target         | 16.4.1 Total value of inward and outward illicit financial flows  | Calibre does not participate in any activity or transaction that either directly generates illicit income for<br>an actor during a productive or nonproductive illicit activity, or that is performed in the context of the<br>illicit production of goods and services.  |   |  |   |                     |  |
| UN's Sustainable<br>Development Goals -<br>Target         | Proportion of businesses that had at least<br>one contact with a public official and that<br>paid a bribe to a public official, or were<br>asked for a bribe by those public officials<br>during the previous 12 months | Zero. Calibre did not have any contact with a public official, nor did it pay a bribe to a public official or was asked for a bribe by those public officials during the reporting period.  |   |  |   |                     |  |
| Responsible Procurement<br>GRI 3: Material Topics<br>2021 | 3-3 Management of material topics   | 2. Governance > 2.2 Responsible Procurement > 2.2.1 Our Approach, p.64  |   |  |   |                     |  |

| GRI STANDARD/ OTHER  | DISCLOSURE   | LOCATION  | OMISSION               |  |                                 | GRI SECTOR          |  |
|--|--|---|------------------------|--|---------------------------------|---------------------|--|
| SOURCE   |  |   | REQUIREMENT(S) OMITTED | REASON                                     | EXPLANATION                     | STANDARD<br>REF. NO |  |
| GRI 407: Freedom of  | 407-1 Operations and suppliers in which  | We observed no evidence to suggest that Calibre's suppliers' workers right to exercise freedom of                 |                        |  |                                 | KLI I NO            |  |
| Association and Collective                                       | the right to freedom of association and  | association or collective bargaining was at risk during the reporting period as it is a right established by      |                        |  |                                 |                     |  |
| Bargaining 2016  | collective bargaining may be at risk   | national law.   |                        |  |                                 |                     |  |
| GRI 414: Supplier Social   | 414-1 New suppliers that were screened   | 2. Governance > 2.2 Responsible Procurement > 2.2.2 2021 Performance, p.66  |                        |  |                                 |                     |  |
| Assessment 2016  | using social criteria  | ESG Performance Data Tables, Table 12   |                        |  |                                 |                     |  |
| GRI 308: Supplier  | 308-1 New suppliers that were screened   | 2. Governance > 2.2 Responsible Procurement > 2.2.2 2021 Performance, p.66  |                        |  |                                 |                     |  |
| Environmental  | using environmental criteria   | ESG Performance Data Tables, Table 12   |                        |  |                                 |                     |  |
| Assessment 2016  |  |   |                        |  |                                 |                     |  |
| SASB Business Ethics &<br>Transparency                           | EM-MM-510a.1 Description of the<br>management system for prevention of<br>corruption and bribery throughout the<br>value chain | 2. Governance > 2.2 Responsible Procurement > 2.2.1 Our Approach, p.64  |                        |  |                                 |                     |  |
| LPRM 200: Procurement systems                                    | 204: Procurement process   | 2. Governance > 2.2 Responsible Procurement > 2.2.1 Our Approach, p.64  |                        |  |                                 |                     |  |
| LPRM 400: Local<br>procurement due<br>diligence                  | 401: Due diligence processes   | 2. Governance > 2.2 Responsible Procurement > 2.2.1 Our Approach, p.64  |                        |  |                                 |                     |  |
| LPRM 400: Local<br>procurement due<br>diligence                  | 402: Anti-corruption policy  | 2. Governance > 2.2 Responsible Procurement > 2.2.2 2021 Performance, p.66  |                        |  |                                 |                     |  |
| Security Practices   |  |   |                        |  |                                 |                     |  |
| GRI 3: Material Topics<br>2021                                   | 3-3 Management of material topics  | 2. Governance > 2.3 Security Practices > 2.3.1 Our Approach, p.76   |                        |  |                                 |                     |  |
| GRI 410: Security  | 410-1 Security personnel trained in  | 73% (237/325) of private security personnel (third-party employees) received formal training on (i)               |                        |  |                                 |                     |  |
| Practices 2016   | human rights policies or procedures  | Voluntary Principles on Security and Human Rights, and (ii) Use of Force<br>ESG Performance Data Tables, Table 13 |                        |  |                                 |                     |  |
| SASB Security, Human<br>Rights & Rights of<br>Indigenous Peoples | EM-MM-210a.1 Percentage of (1) proved<br>and (2) probable reserves in or near areas<br>of conflict                             | No data available   | Disclosure omitted.    | Information<br>unavailable /<br>incomplete | Information under construction. |                     |  |
| UN's Sustainable   | 16.1.2 Conflict-related death per 100,000  | Zero conflict-related deaths reported from Calibre sites/activities.  |                        |  |                                 |                     |  |
| Development Goals -  | population, by sex, age and cause  | 8 homicides per 100,000 inhabitants in Nicaragua reported in 2020 by the National Police at                       |                        |  |                                 |                     |  |
| Target   |  | https://www.policia.gob.ni/wp-content/uploads/2021/05/Anuario-PN-2020-marzo.pdf                                   |                        |  |                                 |                     |  |
| UN's Sustainable   | 16.3.1 Proportion of victims of violence in  | Zero cases of violence related to Calibre sites/activities reported to competent authorities or via other         |                        |  |                                 |                     |  |
| Development Goals -  | the previous 12 months who reported  | conflict resolution mechanism during the reporting period.  |                        |  |                                 |                     |  |
| Target   | their victimization to competent   | 52 injuries per 100,000 inhabitants in Nicaragua reported in 2020 by the National Police at                       |                        |  |                                 |                     |  |
|  | authorities or other officially recognized conflict resolution mechanisms  | https://www.policia.gob.ni/wp-content/uploads/2021/05/Anuario-PN-2020-marzo.pdf                                   |                        |  |                                 |                     |  |
| UN's Sustainable   | 4.7.1 Extent to which global citizenship   | In 2021, two global citizenship education (GCED) and education for sustainable development (ESD)                  |                        |  |                                 |                     |  |
| Development Goals -  | education and education for sustainable  | themes (human rights and peace and non-violence) were mainstreamed through Calibre's training plan                |                        |  |                                 |                     |  |
| Target   | development, including gender equality   | at both Limon and Libertad complexes and applied by educating our security guards on the Voluntary                |                        |  |                                 |                     |  |
|  | and human rights, are mainstreamed at  | Principles on Security and Human Rights.  |                        |  |                                 |                     |  |
|  | all level in national education policies,  | See 2. Governance > 2.3 Security Practices > 2.3.2 2021 Performance, Key Results, p.78                            |                        |  |                                 |                     |  |
|  | curricula, teacher education and student   |   |                        |  |                                 |                     |  |
|  | assessment nt & Compliance   |   |                        |  |                                 |                     |  |

| GRI STANDARD/ OTHER                  | DISCLOSURE  | LOCATION  | OMISSION               |        |             | GRI SECTOR          |  |
|--------------------------------------|---|---|------------------------|--------|-------------|---------------------|--|
| SOURCE                               |   |   | REQUIREMENT(S) OMITTED | REASON | EXPLANATION | STANDARD<br>REF. NO |  |
| GRI 3: Material Topics<br>2021       | 3-3 Management of material topics   | 3 Environment > 3.1 Environmental Management > 3.1.1 Our Approach, p.86   |                        |        |             |                     |  |
| SASB Biodiversity Impacts            | EM-MM-160a.1 Description of<br>environmental management policies and<br>practices for active sites  | 3 Environment > 3.4 Biodiversity > 3.4.2 2021 Performance > Metrics, p.116<br>ESG Performance Data Tables, Table 14                     |                        |        |             |                     |  |
| Water and Effluents                  |   |   |                        |        |             |                     |  |
| GRI 3: Material Topics<br>2021       | 3-3 Management of material topics   | 3 Environment > 3.2 Water & Water Effluents > 3.2.1 Our Approach, p.94  |                        |        |             |                     |  |
| GRI 303: Water and<br>Effluents 2018 | Management approach 303-1<br>Interactions with water as shared<br>resource  | 3 Environment > 3.2 Water & Water Effluents > 3.2.1 Our Approach, p.94  |                        |        |             |                     |  |
| GRI 303: Water and<br>Effluents 2018 | Management approach 303-2<br>Management of water discharge-related<br>impacts   | 3 Environment > 3.2 Water & Water Effluents > 3.2.1 Our Approach, p.94  |                        |        |             |                     |  |
| GRI 303: Water and<br>Effluents 2018 | 303-3 Water withdrawal  | 3 Environment > 3.2 Water & Water Effluents > 3.2.2 2021 Performance, p.98<br>ESG Performance Data Tables, Table 16                     |                        |        |             |                     |  |
| GRI 303: Water and<br>Effluents 2018 | 303-4 Water discharge   | 3 Environment > 3.2 Water & Water Effluents > 3.2.2 2021 Performance, p.98<br>ESG Performance Data Tables, Table 17                     |                        |        |             |                     |  |
| GRI 303: Water and<br>Effluents 2018 | 303-5 Water consumption   | 3 Environment > 3.2 Water & Water Effluents > 3.2.2 2021 Performance, p.98<br>ESG Performance Data Tables, Table 18                     |                        |        |             |                     |  |
| SASB Water Management                | EM-MM-140a.1 (1) Total fresh water<br>withdrawn, (2) total fresh water<br>consumed, percentage of each in regions<br>with High or Extremely High Baseline<br>Water Stress | 3 Environment > 3.2 Water & Water Effluents > 3.2.2 2021 Performance, p.98<br>ESG Performance Data Tables, Table 18                     |                        |        |             |                     |  |
| SASB Water Management                | EM-MM-140a.2 Number of incidents of<br>non-compliance associated with water<br>quality permits, standards, and<br>regulations   | Zero incidents of non-compliance associated with water quality permits, standards and regulations registered during the reported period |                        |        |             |                     |  |
| Waste & Materials                    |   |   |                        |        |             |                     |  |
| GRI 3: Material Topics<br>2021       | 3-3 Management of material topics   | 3 Environment > 3.3 Waste & Materials > 3.3.1 Our Approach, p.102   |                        |        |             |                     |  |
| GRI 306: Waste 2020                  | Management approach 306-1 Waste<br>generation and significant waste- related<br>impacts   | 3 Environment > 3.3 Waste & Materials > 3.3.1 Our Approach, p.102   |                        |        |             |                     |  |
| GRI 306: Waste 2020                  | Management approach 306-2<br>Management of significant waste-related<br>impacts   | 3 Environment > 3.3 Waste & Materials > 3.3.1 Our Approach, p.102   |                        |        |             |                     |  |
| GRI 306: Waste 2020                  | MM3 Total amounts of overburden, rock,<br>tailings, and sludges and their associated<br>risks   | 3 Environment > 3.3 Waste & Materials > 3.3.2 2021 Performance, p.108<br>ESG Performance Data Tables, Table 20                          |                        |        |             | MM3                 |  |
| GRI 306: Waste 2020                  | 306-3 Waste generated   | 3 Environment > 3.3 Waste & Materials > 3.3.2 2021 Performance, p.108<br>ESG Performance Data Tables, Table 21                          |                        |        |             |                     |  |
| GRI 306: Waste 2020                  | 306-4 Waste diverted from disposal  | 3 Environment > 3.3 Waste & Materials > 3.3.2 2021 Performance, p.108<br>ESG Performance Data Tables, Table 22                          |                        |        |             |                     |  |
| GRI 306: Waste 2020                  | 306-5 Waste directed to disposal  | 3 Environment > 3.3 Waste & Materials > 3.3.2 2021 Performance, p.108<br>ESG Performance Data Tables, Table 23                          |                        |        |             |                     |  |

| GRI STANDARD/ OTHER            | DISCLOSURE  |   | C                      | MISSION |             | GRI SECTOR |  |
|--------------------------------|---|---|------------------------|---------|-------------|------------|--|
| SOURCE                         |   |   | REQUIREMENT(S) OMITTED | REASON  | EXPLANATION | STANDARD   |  |
| SASB Waste & Hazardous         | EM-MM-150a.3. Number of tailings  | 3 Environment > 3.3 Waste & Materials > 3.3.2 2021 Performance, p.108                                     |                        |         |             | REF. NO    |  |
| Materials Management           | impoundments, broken down by MSHA   | ESG Performance Data Tables, Table 26   |                        |         |             |            |  |
|                                | hazard potential  |   |                        |         |             |            |  |
| SASB Waste & Hazardous         | EM-MM-150a.4. Total weight of non-  | 3 Environment > 3.3 Waste & Materials > 3.3.2 2021 Performance, p.108                                     |                        |         |             | _          |  |
| Materials Management           | mineral waste generated   | ESG Performance Data Tables, Table 25   |                        |         |             |            |  |
| SASB Waste & Hazardous         | EM-MM-150a.5. Total weight of tailings  | 3 Environment > 3.3 Waste & Materials > 3.3.2 2021 Performance, p.108                                     |                        |         |             |            |  |
| Materials Management           | produced  | ESG Performance Data Tables, Table 20   |                        |         |             |            |  |
| SASB Waste & Hazardous         | EM-MM-150a.6. Total weight of waste   | 3 Environment > 3.3 Waste & Materials > 3.3.2 2021 Performance, p.108                                     |                        |         |             |            |  |
| Materials Management           | rock generated  | ESG Performance Data Tables, Table 20   |                        |         |             |            |  |
| SASB Waste & Hazardous         | EM-MM-150a.7. Total weight of   | 3 Environment > 3.3 Waste & Materials > 3.3.2 2021 Performance, p.108                                     |                        |         |             |            |  |
| Materials Management           | hazardous waste generated   | ESG Performance Data Tables, Table 21   |                        |         |             |            |  |
| SASB Waste & Hazardous         | EM-MM-150a.8. Total weight of   | 3 Environment > 3.3 Waste & Materials > 3.3.2 2021 Performance, p.108                                     |                        |         |             |            |  |
| Materials Management           | hazardous waste recycled  | ESG Performance Data Tables, Table 22   |                        |         |             |            |  |
| SASB Waste & Hazardous         | EM-MM-150a.9. Number of significant   | Zero. No significant incidents associated with hazardous materials and waste management during the        |                        |         |             |            |  |
| Materials Management           | incidents associated with hazardous   | reporting period.   |                        |         |             |            |  |
|                                | materials and waste management  |   |                        |         |             |            |  |
| SASB Waste & Hazardous         | EM-MM-150a.10. Description of waste   | 3 Environment > 3.3 Waste & Materials > 3.3.1 Our Approach, p.102   |                        |         |             |            |  |
| Materials Management           | and hazardous materials management  |   |                        |         |             |            |  |
|                                | policies and procedures for active and  |   |                        |         |             |            |  |
|                                | inactive operations   |   |                        |         |             |            |  |
| SASB Biodiversity Impacts      | EM-MM-160a.2 Percentage of mine sites   | Zero. Acid rock drainage (ARD) does not occur at any of our mine sites. The nature of the low-            |                        |         |             |            |  |
|                                | where acid rock drainage is: (1) predicted                                    | sulphidation epithermal deposits being mined, along with the natural buffering capacity of the host rock, |                        |         |             |            |  |
|                                | to occur, (2) actively mitigated, and (3)                                     | limits the possibility of ARD.  |                        |         |             |            |  |
|                                | under treatment or remediation  |   |                        |         |             |            |  |
| SASB Tailings Storage          | EM-MM-540a-1 Tailings storage facility  | 3 Environment > 3.3 Waste & Materials > 3.3.2 2021 Performance > Metrics, p.108                           |                        |         |             |            |  |
| Facilities Management          | inventory table: (1) facility name, (2)                                       | ESG Performance Data Tables, Table 25   |                        |         |             |            |  |
|                                | location, (3) ownership status, (4)   |   |                        |         |             |            |  |
|                                | operational status, (5) construction<br>method, (6) maximum permitted storage |   |                        |         |             |            |  |
|                                | capacity, (7) current amount of tailings                                      |   |                        |         |             |            |  |
|                                | stored, (8) consequence classification, (9)                                   |   |                        |         |             |            |  |
|                                | date of most recent independent   |   |                        |         |             |            |  |
|                                | technical review, (10) material findings,                                     |   |                        |         |             |            |  |
|                                | (11) mitigation measures, (12) site-  |   |                        |         |             |            |  |
|                                | specific EPRP   |   |                        |         |             |            |  |
| SASB Tailings Storage          | EM-MM-540a.2. Summary of tailings   | 3 Environment > 3.3 Waste & Materials > 3.3.1 Our Approach, p.102   |                        |         |             |            |  |
| Facilities Management          | management systems and governance   |   |                        |         |             |            |  |
| -                              | structure used to monitor and maintain  |   |                        |         |             |            |  |
|                                | stability of tailings storage facilities                                      |   |                        |         |             |            |  |
| SASB Tailings Storage          | EM-MM-540a.3. Approach to   | 3 Environment > 3.3 Waste & Materials > 3.3.1 Our Approach, p.102   |                        |         |             |            |  |
| <b>Facilities Management</b>   | development of Emergency Preparedness   |   |                        |         |             |            |  |
|                                | and Response Plans (EPRPs) for tailings                                       |   |                        |         |             |            |  |
|                                | storage facilities  |   |                        |         |             |            |  |
| Biodiversity                   |   |   |                        |         |             |            |  |
| GRI 3: Material Topics<br>2021 | 3-3 Management of material topics   | 3. Environment > 3.4 Biodiversity > 3.4.1 Our Approach, p.114   |                        |         |             |            |  |
| -                              | 304-1 Operational sites owned, leased,  | No operation site owned, leased, managed in, or adjacent to, protected areas and areas of high            |                        |         |             |            |  |
| 2010                           | managed in, or adjacent to, protected   | biodiversity value outside protected areas.   |                        |         |             |            |  |
|                                |   |   | 1                      | 1       | 1           |            |  |

| GRI STANDARD/ OTHER                   | DISCLOSURE                                  | LOCATION  | OMISSION                           |                        |                         | GRI SECTOR          |  |
|---------------------------------------|---|---|------------------------------------|------------------------|-------------------------|---------------------|--|
| SOURCE                                |   |   | REQUIREMENT(S) OMITTED             | REASON                 | EXPLANATION             | STANDARD<br>REF. NO |  |
|                                       | areas and areas of high biodiversity value  |   |                                    |                        |                         |                     |  |
|                                       | outside protected areas                     |   |                                    |                        |                         |                     |  |
| GRI 304: Biodiversity 2016            | 304-2 Significant impacts of activities,    | 3. Environment > 3.4 Biodiversity > 3.4.2 2021 Performance > Key Results, p.118                       |                                    |                        |                         | 1                   |  |
| · · · · · · · · · · · · · · · · · · · | products, and services on biodiversity      | ESG Performance Data Tables, Table 27   |                                    |                        |                         |                     |  |
| GRI 304: Biodiversity 2016            | 304-3 Habitats protected or restored        | 3. Environment > 3.4 Biodiversity > 3.4.2 2021 Performance > Key Results, p.118                       |                                    |                        |                         |                     |  |
|                                       |   | ESG Performance Data Tables, Table 25   |                                    |                        |                         |                     |  |
| GRI 304: Biodiversity 2016            | 304-4 IUCN Red List species and national    | 1. Overview > 1.1 2021 Performance Highlights > 2021 Sustainability Scorecard, p. 9                   |                                    |                        |                         |                     |  |
|                                       | conservation list species with habitats in  | ESG Performance Data Tables, Table 1  |                                    |                        |                         |                     |  |
|                                       | areas affected by operations                |   |                                    |                        |                         |                     |  |
| SRI 304: Biodiversity 2016            | MM1 Amount of Land (owned or leased,        | 3. Environment > 3.4 Biodiversity > 3.4.2 2021 Performance, p.116                                     |                                    |                        |                         | MM1                 |  |
| IN 304. Dibulversity 2010             | and managed for production activities or    | ESG Performance Data Tables, Table 29   |                                    |                        |                         |                     |  |
|                                       | extractive use) disturbed or rehabilitated) | LSG Performance Data Tables, Table 25   |                                    |                        |                         |                     |  |
| CDI 204. Biodiversity 2016            | MM2 The number and percentage of            | 3. Environment > 3.4 Biodiversity > 3.4.2 2021 Performance > Key Results, p.118                       |                                    |                        |                         | MM2                 |  |
| 3KI 304: Diodiversity 2010            | total sites identified as requiring         | ESG Performance Data Tables, Table 30   |                                    |                        |                         | IVIIVIZ             |  |
|                                       |   | ESG Performance Data Tables, Table SU   |                                    |                        |                         |                     |  |
|                                       | biodiversity management plans according     |   |                                    |                        |                         |                     |  |
|                                       | to stated criteria, and the number          |   |                                    |                        |                         |                     |  |
|                                       | (percentage) of those sites with plans in   |   |                                    |                        |                         |                     |  |
|                                       | place                                       |   |                                    |                        | 1                       |                     |  |
| Closure Planning                      | MM10 Number and percentage of               | 3. Environment > 3.4 Biodiversity > 3.4.2 2021 Performance > Key Results, p.118                       |                                    |                        |                         | MM10                |  |
|                                       | operations with closure plans               | ESG Performance Data Tables, Table 31   |                                    |                        |                         |                     |  |
|                                       | EM-MM-160a.3 Percentage of (1) proved       | 3. Environment > 3.4 Biodiversity > 3.4.2 2021 Performance > Key Results, p.118                       |                                    |                        |                         |                     |  |
|                                       | and (2) probable reserves in or near sites  | Zero percent. Calibre does not have activities in or near sites with protected conservation status or |                                    |                        |                         |                     |  |
|                                       | with protected conservation status or       | endangered species habitat.   |                                    |                        |                         |                     |  |
|                                       | endangered species habitat                  |   |                                    |                        |                         |                     |  |
| Climate Change                        | 1   |   |                                    |                        |                         |                     |  |
| GRI 3: Material Topics<br>2021        | 3-3 Management of material topics           | 3. Environment > 3.5 Climate Change > 3.5.1 Our Approach, p.122                                       |                                    |                        |                         |                     |  |
| GRI 302: Energy 2016                  | 302-1 Energy consumption within the         | 3. Environment > 3.5 Climate Change > 3.5.2 2021 Performance, p.123                                   |                                    |                        |                         |                     |  |
|                                       | organization                                | ESG Performance Data Tables, Table 32   |                                    |                        |                         |                     |  |
| GRI 302: Energy 2016                  | 302-3 Energy intensity                      | 3. Environment > 3.5 Climate Change > 3.5.2 2021 Performance, p.123                                   |                                    |                        |                         |                     |  |
|                                       |   | ESG Performance Data Tables, Table 33   |                                    |                        |                         |                     |  |
| GRI 305: Emissions 2016               | 305-1 Direct (Scope 1) GHG emissions        | 3. Environment > 3.5 Climate Change > 3.5.2 2021 Performance, p.123                                   |                                    |                        |                         |                     |  |
|                                       |   | ESG Performance Data Tables, Table 34   |                                    |                        |                         |                     |  |
| GRI 305: Emissions 2016               | 305-2 Energy indirect (Scope 2) GHG         | 3. Environment > 3.5 Climate Change > 3.5.2 2021 Performance, p.123                                   |                                    |                        |                         |                     |  |
|                                       | emissions                                   | ESG Performance Data Tables, Table 34   |                                    |                        |                         |                     |  |
| GRI 305: Emissions 2016               | 305-4 GHG emissions intensity               | 3. Environment > 3.5 Climate Change > 3.5.2 2021 Performance, p.123                                   |                                    |                        |                         |                     |  |
|                                       |   | ESG Performance Data Tables, Table 34   |                                    |                        |                         |                     |  |
| SASB Greenhouse Gas                   | EM-MM-110a.1 Gross global Scope 1           | 3. Environment > 3.5 Climate Change > 3.5.2 2021 Performance, p.123                                   | Missing:                           | Information            | Data under construction | 1                   |  |
| Emissions                             | emissions, percentage covered under         | ESG Performance Data Tables, Table 34   | % covered under emissions-limiting | unavailable/incomplete |                         |                     |  |
|                                       | emissions-limiting regulations              | Los renormance Data rables, rable 54  | regulations                        | unavailable/incomplete |                         |                     |  |
| ASB Greenhouse Gas                    | EM-MM-110a.2 Discussion of long-term        | 3. Environment > 3.5 Climate Change > 3.5.3 2022: Next steps, p.125                                   |                                    |                        |                         |                     |  |
| missions                              | strategy or plan to manage Scope 1          | 5. Environment > 5.5 Chinate Change > 5.5.5 2022. Next Steps, p.125                                   |                                    |                        |                         |                     |  |
|                                       | emissions, emissions reduction targets,     |   |                                    |                        |                         |                     |  |
|                                       |   |   |                                    |                        |                         |                     |  |
|                                       | and an analysis of performance against      |   |                                    |                        |                         |                     |  |
|                                       | those targets                               | Ale dete e stabile  | D'ada and a stilled                |                        | Determine the state     |                     |  |
| ASB Air Quality                       | EM-MM-120a.1 Air emissions of the           | No data available   | Disclosure omitted.                | Information            | Data under construction |                     |  |
|                                       | following pollutants: (1) CO, (2) NOx       |   |                                    | unavailable /          |                         |                     |  |
|                                       | (excluding N2O), (3) SOx, (4) particulate   | 1   |                                    | incomplete             |                         |                     |  |

| GRI STANDARD/ OTHER  | DISCLOSURE  | LOCATION  | OMISSION   |  |   | GRI SECTOR          |
|--|---|---|--|--|---|---------------------|
| SOURCE   |   |   | REQUIREMENT(S) OMITTED                                   | REASON                                     | EXPLANATION                                       | STANDARD<br>REF. NO |
|  | matter (PM10), (5) mercury (Hg), (6) lead<br>(Pb), and (7) volatile organic compounds<br>(VOCs)   |   |  |  |   | KEF. NO             |
| SASB Energy<br>Management  | EM-MM-130a.1 (1) Total energy<br>consumed, (2) percentage grid electricity,<br>(3) percentage renewable                                       | 3. Environment > 3.5 Climate Change > 3.5.2 2021 Performance, p.123<br>ESG Performance Data Tables, Table 34  |  |  |   |                     |
| Employment/Labor Practic   |   |   |  |  |   |                     |
| GRI 3: Material Topics<br>2021                                       | 3-3 Management of material topics   | 4. Social > 4.1 Labor Rights > 4.1.1 Our Approach, p.132  |  |  |   |                     |
| GRI 401: Employment<br>2016  | 401-1 New employee hires and employee turnover  | 4. Social > 4.1 Labor Rights > 4.1.2 2021 Performance, p.135<br>ESG Performance Data Tables, Table 37   |  |  |   |                     |
| GRI 401: Employment<br>2016  | 401-2 Benefits provided to full-time<br>employees that are not provided to<br>temporary or part-time employees                                | 4. Social > 4.1 Labor Rights > 4.1.1 Our Approach, p.132  |  |  |   |                     |
| GRI 402:<br>Labor/Management<br>Relations 2016                       | MM4 Number of strikes and lock-outs<br>exceeding one week's duration, by<br>country   | No strikes or lock-outs registered exceeding one week's duration occurred during the reporting period.  |  |  |   | MM4                 |
| SASB Labor Relations   | EM-MM-310a.1 Percentage of active<br>workforce covered under collective<br>bargaining agreements, broken down by<br>U.S and foreign employees | 4 Social > 4.1 Labor Rights > 4.1.2 2021 Performance, p.135<br>ESG Performance Data Tables, Table 41  |  |  |   |                     |
| SASB Labor Relations   | EM-MM-310a.2 Number and duration of strikes and lockouts  | No work stoppages involving 1,000 or more workers lasting one full shift or longer occurred during the reporting period.  |  |  |   |                     |
| GRI 402:<br>Labor/Management<br>Relations 2016                       | 402-1 Minimum notice periods regarding<br>operational changes   | Notice periods regarding operational changes are not specified in collective agreements or employment agreements and are not required by Nicaraguan law.<br>No significant operational changes that could substantially affect our employees occurred during the reporting period.  |  |  |   |                     |
| GRI 407: Freedom of<br>Association and Collective<br>Bargaining 2016 | 407-1 Operations and suppliers in which<br>the right to freedom of association and<br>collective bargaining may be at risk                    | <ul> <li>2. Governance &gt; 2.3 Responsible Procurement &gt; 2.3.1 Our approach, p.76</li> <li>4. Social &gt; 4.1 Labor Rights &gt; 4.1.1 Our Approach, p.132</li> <li>No evidence observed in which Calibre's direct or indirect workforce's right to exercise freedom of association or collective bargaining was at risk of violation during the reporting period at our operations</li> </ul> |  |  |   |                     |
| GRI 408: Child Labor 2016  | 408-1 Operations and suppliers at significant risk for incidents of child labor   | <ul> <li>or in our suppliers' operations.</li> <li>2. Governance &gt; 2.3 Responsible Procurement &gt; 2.3.1 Our Approach, p.76</li> <li>4. Social &gt; 4.1 Labor Rights &gt; 4.1.1 Our Approach, p.132</li> <li>No evidence observed in which Calibre's operations or suppliers were at risk for incidents of child labor during the reporting period.</li> </ul>                                |  |  |   |                     |
| GRI 409: Forced or<br>Compulsory Labor 2016                          | 409-1 Operations and suppliers at<br>significant risk for incidents of forced or<br>compulsory labor  | <ol> <li>Governance &gt; 2.3 Responsible Procurement &gt; 2.3.1 Our Approach, p.76</li> <li>Social &gt; 4.1 Labor Rights &gt; 4.1.1 Our Approach, p.132</li> <li>No evidence observed in which Calibre's operations or suppliers were at risk for incidents of forced or compulsory labor during the reporting period.</li> </ol>   |  |  |   |                     |
| GRI 405: Diversity and<br>Equal Opportunity 2016                     | 405-1 Diversity of governance bodies and employees  | 2. Governance > 2.1 Corporate Governance and Business Ethics > 2.1.2 2021 Performance, p.57<br>4. Social > 4.1 Labor Rights > 4.1.2 2021 Performance, p.132<br>ESG Performance Data Tables, Tables 7 & 39   |  |  |   |                     |
| GRI 405: Diversity and<br>Equal Opportunity 2016                     | 405-2 Ratio of basic salary and remuneration of women to men  | 4. Social > 4.1 Labor Rights > 4.1.2 2021 Performance, p.132<br>ESG Performance Data Tables, Table 40   | Missing:<br>Ratio by significant locations of operations | Information<br>unavailable /<br>incomplete | Disaggregated<br>information is not<br>available. |                     |
| GRI 406: Non-<br>discrimination 2017                                 | 406-1 Incidents of discrimination and corrective actions taken  | No incidents of discrimination were registered during the reporting period.   |  |  |   |                     |

| GRI STANDARD/ OTHER                             | DISCLOSURE  | LOCATION   | OMISSION  |  |   | GRI SECTOR          |
|---|---|--|---|--|---|---------------------|
| SOURCE  |   |  | REQUIREMENT(S) OMITTED  | REASON                                     | EXPLANATION                                       | STANDARD<br>REF. NO |
| GRI 404: Training and<br>Education 2016         | 404-1 Average hours of training per year per employee   | 4. Social > 4.1 Labor Rights > 4.1.2 2021 Performance, p.132<br>ESG Performance Data Tables, Table 38  | Average hours of training by employee category  | Information<br>unavailable /<br>incomplete | Disaggregated<br>information is not<br>available. |                     |
| SASB Metals & Mining                            | EM-MM-000.B Total number of employees, percentage contractors   | 4. Social > 4.1 Labor Rights > 4.1.2 2021 Performance, p.132<br>ESG Performance Data Tables, Tables 35 & 36<br>At year-end 2021, Calibre had 3,402 workers (1,193 employees and 2,209 contractors).<br>Contractors made up 65% of our workforce at year end 2021 |   |  |   |                     |
| Occupational Health and S                       | afety   |  |   |  |   |                     |
| GRI 3: Material Topics<br>2021                  | 3-3 Management of material topics   | 4. Social > 4.2 Health and Safety > 4.2.1 Our Approach, p.146  |   |  |   |                     |
| GRI 403: Occupational<br>Health and Safety 2018 | Management approach 403-1<br>Occupational H&S management system   | 4. Social > 4.2 Health and Safety > 4.2.1 Our Approach, p.146  |   |  |   |                     |
| GRI 403: Occupational<br>Health and Safety 2018 | Management approach 403-2 Hazard<br>identification, risk assessment, and<br>incident investigation        | 4. Social > 4.2 Health and Safety > 4.2.1 Our Approach, p.146  |   |  |   |                     |
| GRI 403: Occupational<br>Health and Safety 2018 | Management approach 403-3<br>Occupational health services   | 4. Social > 4.2 Health and Safety > 4.2.1 Our Approach, p.146  | Missing:<br>Description on occupational health services<br>functions that contribute to the<br>identification and elimination of hazards and<br>minimization of risks, and an explanation<br>of how the organization ensures the quality<br>of these services and facilitates workers'<br>access to them.   |  |   |                     |
| GRI 403: Occupational<br>Health and Safety 2018 | Management approach 403-4 Worker<br>participation, consultation, and<br>communication on occupational H&S | 4. Social > 4.2 Health and Safety > 4.2.1 Our Approach, p.146  |   |  |   |                     |
| GRI 403: Occupational<br>Health and Safety 2018 | Management approach 403-5 Worker training on occupational H&S   | 4. Social > 4.2 Health and Safety > 4.2.1 Our Approach, p.146<br>ESG Performance Data Tables, Table 42   |   |  |   |                     |
| GRI 403: Occupational<br>Health and Safety 2018 | Management approach 403-6 Promotion<br>of worker health   | 4. Social > 4.2 Health and Safety > 4.2.1 Our Approach, p.146  | Missing<br>An explanation of how the organization<br>facilitates workers' access to non-<br>occupational<br>medical and healthcare services, and the<br>scope of access provided.<br>a. A description of any voluntary health<br>promotion services and programs offered to<br>workers to address major non-work-related<br>health risks, including the specific health<br>risks addressed, and how the organization<br>facilitates workers' access to these<br>services and programs |  |   |                     |
| GRI 403: Occupational<br>Health and Safety 2018 | 403-8 Workers covered by an<br>occupational H&S management system   | 4. Social > 4.2 Health and Safety > 4.2.2 2021 Performance, p.150<br>ESG Performance Data Tables, Table 43   | Missing:<br># & % workers covered by externally<br>audited/certified OHS Management System  | Information<br>unavailable /<br>incomplete | No external audits conducted in 2021.             |                     |
| GRI 403: Occupational                           | 403-9 Work-related injuries   | 4. Social > 4.2 Health and Safety > 4.2.2 2021 Performance, p.150  |   |  |   |                     |
| Health and Safety 2018                          |   | ESG Performance Data Tables, Tables 45, 46 & 47  |   |  |   |                     |
| GRI 403: Occupational<br>Health and Safety 2018 | 403-10 Work-related ill health  | 4. Social > 4.2 Health and Safety > 4.2.2 2021 Performance, p.150<br>ESG Performance Data Tables, Tables 48 & 49   | Missing:  | Information<br>unavailable /<br>incomplete | Data under construction                           |                     |

| GRI STANDARD/ OTHER                                     | DISCLOSURE  | LOCATION  | OMISSION   |  |                                  | GRI SECTO           |  |
|---|---|---|--|--|----------------------------------|---------------------|--|
| SOURCE  |   |   | REQUIREMENT(S) OMITTED   | REASON                                     | EXPLANATION                      | STANDARD<br>REF. NO |  |
|   |   |   | Number of cases of recordable work-related<br>ill health; and the main types of work-related<br>ill health.  |  |                                  |                     |  |
| SASB Workforce Health &<br>Safety                       | EM-MM-320a.1 (1) MSHA all-incidence<br>rate, (2) fatality rate, (3) near miss<br>frequency rate (NMFR) and (4) average<br>hours of health, safety, and<br>emergency response training for (a) full-<br>time employees and (b) contract<br>employees | 4. Social > 4.2 Health and Safety > 4.2.2 2021 Performance, p.150<br>ESG Performance Data Tables, Tables 42, 44, 45, 46 & 47        | Missing:<br>(3) Near miss frequency rate; (4) average<br>hours of health, safety, and<br>emergency response training for (a) full-time<br>employees and (b) contract employees | Information<br>unavailable /<br>incomplete | Information is not<br>available. |                     |  |
| UN's Sustainable<br>Development Goals -<br>Target level | 3.6.1 Death rate due to road traffic injuries   | ESG Performance Data Tables, Table 50   |  |  |                                  |                     |  |
| UN's Sustainable<br>Development Goals -<br>Target level | 3.8.1 Coverage of essential health services   | 4. Social > 4.2 Health and Safety > 4.2.2 2021 Performance > Key Results, p.154   |  |  |                                  |                     |  |
| UN's Sustainable<br>Development Goals -<br>Target level | 8.8.1 Fatal and non-fatal occupational injuries per 100,000 <sup>1</sup> workers, by sex and migrant status   | ESG Performance Data Tables, Tables 45, 46 & 47   |  |  |                                  |                     |  |
| Rights of Communities & Ir                              | ndigenous Peoples   |   |  |  |                                  |                     |  |
| GRI 3: Material Topics<br>2021                          | 3-3 Management of material topics   | 4. Social > 4.3 Rights of Communities & Indigenous Peoples > 4.3.1 Our Approach, p.162  |  |  |                                  |                     |  |
| GRI 413: Local<br>Communities 2016                      | 413-1 Operations with local community engagement, impact assessments, and development programs  | 4. Social > 4.3 Rights of Communities & Indigenous Peoples > 4.3.2 2021 Performance, p.166<br>ESG Performance Data Tables, Table 52 |  |  |                                  |                     |  |
| GRI 413: Local<br>Communities 2016                      | 413-2 Operations with significant actual<br>and potential negative impacts on local<br>communities  | 4. Social > 4.3 Rights of Communities & Indigenous Peoples > 4.3.2 2021 Performance, p.166<br>ESG Performance Data Tables, Table 53 |  |  |                                  |                     |  |
| GRI 413: Local<br>Communities 2016                      | MM6 Number and description of<br>significant disputes relating to land use,<br>customary rights of local communities<br>and Indigenous Peoples  | 4. Social > 4.3 Rights of Communities & Indigenous Peoples > 4.3.2 2021 Performance, p.166<br>ESG Performance Data Tables, Table 55 |  |  |                                  | MM6                 |  |
| GRI 413: Local<br>Communities 2016                      | MM7 The extent to which grievance<br>mechanisms were used to resolve<br>disputes relating to land use, customary<br>rights of local communities and<br>Indigenous Peoples, and the outcomes   | 4. Social > 4.3 Rights of Communities & Indigenous Peoples > 4.3.2 2021 Performance, p.166<br>ESG Performance Data Tables, Table 56 |  |  |                                  | MM7                 |  |
| SASB Community<br>Relations                             | EM-MM-210b.1 Discussion of process to<br>manage risks and opportunities<br>associated with community rights and<br>interests  | 4. Social > 4.3 Rights of Communities & Indigenous Peoples > 4.3.1 Our Approach, p.162  |  |  |                                  |                     |  |
| SASB Community<br>Relations                             | EM-MM-210b.2 Number and duration of non-technical delays  | No non-technical production delays registered during the reporting period.  |  |  |                                  |                     |  |
| GRI 411: Rights of                                      | MM5 Total number of operations taking place in or adjacent to Indigenous  | 4. Social > 4.3 Rights of Communities & Indigenous Peoples > 4.3.2 2021 Performance, p.166<br>ESG Performance Data Tables, Table 54 |  |  |                                  | MM5                 |  |

<sup>&</sup>lt;sup>1</sup> Data available x 200,000 hours / total hours worked

| GRI STANDARD/ OTHER<br>SOURCE | DISCLOSURE                                 | LOCATION  | OMISSION               |                                       |                         | GRI SECTOR          |
|-------------------------------|--|---|------------------------|---------------------------------------|-------------------------|---------------------|
|                               |  |   | REQUIREMENT(S) OMITTED | REASON                                | EXPLANATION             | STANDARD<br>REF. NO |
|                               | Peoples' territories, and number and       |   |                        |                                       |                         |                     |
|                               | percentage of operations or sites where    |   |                        |                                       |                         |                     |
|                               | there are formal agreements with           |   |                        |                                       |                         |                     |
|                               | Indigenous Peoples' communities            |   |                        |                                       |                         |                     |
| GRI 411: Rights of            | 411-1 Incidents of violations involving    | No incidents involving the rights of indigenous peoples registered during the reporting period.   |                        |                                       |                         |                     |
| Indigenous Peoples 2016       | rights of Indigenous Peoples               |   |                        |                                       |                         |                     |
| SASB Security, Human          | EM-MM-210a.2 Percentage of (1) proved      | No data available   | Disclosure omitted.    | Information                           | Data under construction |                     |
| Rights & Rights of            | and (2) probable reserves in or near       |   |                        | unavailable /                         |                         |                     |
| Indigenous Peoples            | indigenous land                            |   |                        | incomplete                            |                         |                     |
| SASB Security, Human          | EM-MM-210a.3 Discussion of                 | 4. Social > 4.3 Rights of Communities & Indigenous Peoples > 4.3.2 2021 Performance, p.166        |                        |                                       |                         |                     |
| Rights & Rights of            | engagement processes and due diligence     |   |                        |                                       |                         |                     |
| Indigenous Peoples            | practices with respect to human rights,    |   |                        |                                       |                         |                     |
|                               | indigenous rights, and operation in areas  |   |                        |                                       |                         |                     |
|                               | of conflict                                |   |                        |                                       |                         |                     |
| UN's Sustainable              | 16.3.3 Proportion of population who have   | 4. Social > 4.3 Rights of Communities & Indigenous Peoples > 4.3.2 2021 Performance, p.166        |                        |                                       |                         |                     |
| Development Goals -           | experienced a dispute in the past two      | ESG Performance Data Tables, Table 57   |                        |                                       |                         |                     |
| Target level                  | years and who accessed a formal or         |   |                        |                                       |                         |                     |
|                               | informal dispute resolution mechanism      |   |                        |                                       |                         |                     |
| Resettlement                  |  |   |                        |                                       |                         |                     |
| Resettlement                  | MM9 Sites where resettlement took          | 4. Social > 4.4 Land Acquisition and Resettlement > 4.4.2 2021 Performance, p.176                 |                        |                                       |                         | MM9                 |
|                               | place, the number of households            | ESG Performance Data Tables, Table 58   |                        |                                       |                         |                     |
|                               | resettled in each, and how their           |   |                        |                                       |                         |                     |
|                               | livelihoods were affected in the process   |   |                        |                                       |                         |                     |
| UN's Sustainable              | 1.4.1 Proportion of population living in   | 4. Social > 4.4 Land Acquisition and Resettlement > 4.4.2 2021 Performance > Key Results, p.179   |                        |                                       |                         |                     |
| Development Goals -           | households with access to basic services   | ESG Performance Data Tables, Table 59   |                        |                                       |                         |                     |
| Target level                  |  |   |                        |                                       |                         |                     |
| UN's Sustainable              | 1.4.2 Proportion of total adult population | 4. Social > 4.4 Land Acquisition and Resettlement > 4.4.2 2021 Performance > Key Results, p.179   |                        |                                       |                         |                     |
| Development Goals -           | with secure tenure rights to land, with    | ESG Performance Data Tables, Table 60   |                        |                                       |                         |                     |
| Target level                  | legally recognized documentation and       |   |                        |                                       |                         |                     |
|                               | who perceive their rights to land as       |   |                        |                                       |                         |                     |
|                               | secure, by sex and by type of tenure       |   |                        |                                       |                         |                     |
| UN's Sustainable              | 11.1.1 Proportion of urban population      | 4. Social > 4.4 Land Acquisition and Resettlement > 4.4.2 2021 Performance > Key Results, p.179   |                        |                                       |                         |                     |
| Development Goals -           | living in slums, informal settlements or   | ESG Performance Data Tables, Table 61   |                        |                                       |                         |                     |
| Target level                  | inadequate housing                         |   |                        |                                       |                         |                     |
| UN's Sustainable              | 6.1.1 Proportion of urban population       | 4. Social > 4.4 Land Acquisition and Resettlement > 4.4.2 2021 Performance > Key Results, p p.179 |                        |                                       |                         |                     |
| <b>Development Goals -</b>    | using safely managed drinking water        | ESG Performance Data Tables, Table 62   |                        |                                       |                         |                     |
| Target level                  | services                                   |   |                        |                                       |                         |                     |
| UN's Sustainable              | 6.2.1 Proportion of population using       | 4. Social > 4.4 Land Acquisition and Resettlement > 4.4.2 2021 Performance > Key Results, p.179   |                        |                                       |                         |                     |
| Development Goals -           | safely managed sanitation services         | ESG Performance Data Tables, Table 63   |                        |                                       |                         |                     |
| Target level                  |  |   |                        |                                       |                         |                     |
| UN's Sustainable              | 16.7.2 Proportion of population who        | 4. Social > 4.4 Land Acquisition and Resettlement > 4.4.2 2021 Performance > Key Results, p.179   |                        |                                       |                         |                     |
| Development Goals -           | believe decision-making is inclusive and   | ESG Performance Data Tables, Table 64   |                        |                                       |                         |                     |
| Target level                  | responsive                                 |   |                        |                                       |                         |                     |
| Artisanal and small-scale n   | nining                                     |   |                        | · · · · · · · · · · · · · · · · · · · |                         |                     |
| Artisanal and small-scale     | MM8 Number (and percentage) of             | 4. Social > 4.5 Artisanal & Small-scale Mining > 4.5.2 2021 Performance, p.190                    |                        |                                       |                         | MM8                 |
| mining                        | company operating sites where ASM          | ESG Performance Data Tables, Table 65   |                        |                                       |                         |                     |
| -                             | takes place on, or adjacent to, the site;  |   |                        |                                       |                         |                     |
|                               | the associated risks and the actions taken |   |                        |                                       |                         |                     |
|                               | to manage and mitigate these risks         |   |                        |                                       |                         |                     |

| GRI STANDARD/ OTHER<br>SOURCE                            | DISCLOSURE   | LOCATION   | OMISSION                          |  |   | GRI SECTOR          |
|--|--|--|-----------------------------------|--|---|---------------------|
|  |  |  | REQUIREMENT(S) OMITTED            | REASON                                     | EXPLANATION                                       | STANDARD<br>REF. NO |
| UN's Sustainable   | 6.3.2 Proportion of bodies of water with   | 4. Social > 4.5 Artisanal & Small-scale Mining > 4.5.2 2021 Performance, p.190   |                                   |  |   | KEL NO              |
| Development Goals -                                      | good ambient water quality   | ESG Performance Data Tables, Table 66  |                                   |  |   |                     |
| Target level   |  |  |                                   |  |   |                     |
| Socioeconomic Contributio                                | ns   |  |                                   |  |   |                     |
| GRI 3: Material Topics<br>2021                           | 3-3 Management of material topics  | 4. Social > 4.6 Socioeconomic Contributions > 4.6.1 Our Approach, p.196  |                                   |  |   |                     |
| GRI 201: Economic  | 201-1 Direct economic value generated  | 4. Social > 4.6 Socioeconomic Contributions > 4.6.2 2021 Performance, p.198  |                                   |  |   |                     |
| Performance 2016   | and distributed  | ESG Performance Data Tables, Table 67  |                                   |  |   |                     |
| GRI 202: Market Presence<br>2016                         | 202-1 Ratios of standard entry level wage<br>by gender compared to local minimum<br>wage | 4. Social > 4.6 Socioeconomic Contributions > 4.6.2 2021 Performance, p.198<br>ESG Performance Data Tables, Table 68   | Missing:<br>Information by gender | Information<br>unavailable /<br>incomplete | Disaggregated<br>information is not<br>available. |                     |
| GRI 203: Indirect  | 203-1 Infrastructure investments and   | 4. Social > 4.6 Socioeconomic Contributions > 4.6.2 2021 Performance, p.198  |                                   |  |   |                     |
| Economic Impacts 2016                                    | services supported   | ESG Performance Data Tables, Table 69  |                                   |  |   |                     |
| GRI 203: Indirect  | 203-2 Significant indirect economic  | 4. Social > 4.6 Socioeconomic Contributions > 4.6.2 2021 Performance, p.198  |                                   |  |   |                     |
| Economic Impacts 2016                                    | impacts  | ESG Performance Data Tables, Table 70  |                                   |  |   |                     |
| GRI 204: Procurement                                     | 204-1 Proportion of spending on local  | 4. Social > 4.6 Socioeconomic Contributions > 4.6.2 2021 Performance, p.198  |                                   |  |   |                     |
| Practices 2016   | suppliers  | ESG Performance Data Tables, Table 71  |                                   |  |   |                     |
| Supply chain   | 101: Context   | 4. Social > 4.6 Socioeconomic Contributions > 4.6.1 Our Approach, p.196  |                                   |  |   |                     |
| LPRM 200: Procurement<br>systems                         | 201: Policy on local suppliers   | 4. Social > 4.6 Socioeconomic Contributions > 4.6.1 Our Approach, p.196  |                                   |  |   |                     |
| LPRM 200: Procurement<br>systems                         | 202: Accountability on local suppliers   | 4. Social > 4.6 Socioeconomic Contributions > 4.6.1 Our Approach, p.196  |                                   |  |   |                     |
| LPRM 200: Procurement<br>systems                         | 203: Major contractors and local suppliers   | 4. Social > 4.6 Socioeconomic Contributions > 4.6.1 Our Approach, p.196  |                                   |  |   |                     |
| LPRM 300: Local<br>procurement spending by<br>category   | 301: Categorizing suppliers  | 4. Social > 4.6 Socioeconomic Contributions > 4.6.2 2021 Performance, p.198  |                                   |  |   |                     |
| LPRM 300: Local<br>procurement spending by<br>category   | 302: Breakdown of procurement spend  | 4. Social > 4.6 Socioeconomic Contributions > 4.6.2 2021 Performance, p.198<br>ESG Performance Data Tables, Table 71   |                                   |  |   |                     |
| LPRM 500: Methods to<br>incentivise local<br>procurement | 501: Commitments   | 4. Social > 4.6 Socioeconomic Contributions > 4.6.1 Our Approach, p.196  |                                   |  |   |                     |
| LPRM 500: Methods to<br>incentivise local<br>procurement | 502: Preference in scoring of bids   | Award analysis is currently based on price, quality, availability with a technical approach supported by the applicant.  |                                   |  |   |                     |
| LPRM 500: Methods to<br>incentivise local<br>procurement | 503: Preference in scoring of bids for<br>significant local contributions                | No preference is given in scoring bids for significant local contributions as minimum Calibre requirement (100% hiring of non-qualified local workforce) is a standard clause in all commercial agreement templates for first-tier contractors |                                   |  |   |                     |
| LPRM 500: Methods to<br>incentivise local<br>procurement | 504: Non-scoring methods to incentivise local purchasing                                 | 4. Social > 4.6 Socioeconomic Contributions > 4.6.1 Our Approach, p.196  |                                   |  |   |                     |
| LPRM 500: Methods to<br>incentivise local<br>procurement | 505: Supporting suppliers to understand the tender process                               | 4. Social > 4.6 Socioeconomic Contributions > 4.6.1 Our Approach, p.196  |                                   |  |   |                     |
| LPRM 500: Methods to<br>incentivise local<br>procurement | 506: Special payment procedures for local<br>suppliers                                   | 4. Social > 4.6 Socioeconomic Contributions > 4.6.1 Our Approach, p.196  |                                   |  |   |                     |

| <b>GRI STANDARD/ OTHER</b>  | DISCLOSURE   | LOCATION  | 0                      | OMISSION |             |                     |  |
|---|--|---|------------------------|----------|-------------|---------------------|--|
| SOURCE  |  |   | REQUIREMENT(S) OMITTED | REASON   | EXPLANATION | STANDARD<br>REF. NO |  |
| LPRM 500: Methods to<br>incentivise local<br>procurement                      | 507: Encouraging procurement from<br>particular groups | 4. Social > 4.6 Socioeconomic Contributions > 4.6.3 2022: Next Steps, p.209 |                        |          |             |                     |  |
| Topics in the applicable GRI Sector Standards determined as not material: N/A |  |   |                        |          |             |                     |  |